THE FRANKLIN COUNTY BOARD OF SUPERVISORS HELD A BUDGET WORK SESSION ON TUESDAY, FEBRUARY 4, 2020, AT 3:00 P.M., IN B75 MEETING ROOM LOCATED IN THE GOVERNMENT CENTER, 1255 FRANKLIN STREET, SUITE 104, ROCKY MOUNT, VIRGINIA.

THERE WERE PRESENT: Mike Carter
Tommy Cundiff
Leland Mitchell
Ronald Mitchell
Tim Tatum
Ronnie Thompson
Lorie Smith

OTHERS PRESENT: Christopher Whittlow, Interim County Administrator
Madeline L. Sefcik, Clerk

**********************
Chairman Mitchell, called the meeting to order.

Chairman Mitchell did have an announcement from Mr. Nunn who sits on the board of ValleyStar Credit Union. Chairman Mitchell relayed Mr. Nunn’s appreciation to the Board of Supervisors and staff for all they have done to assist ValleyStar with their new Administrative Campus at the Summit View Business Park.

COMMONWEALTH’S ATTORNEY

Mr. A.J. Dudley, Commonwealth’s Attorney, spoke on the use of his budget and what his additional needs will be this year.

Supervisor Mitchell asked what locality would be a good comparison with Franklin County as we look at the operations of the Commonwealth Attorney’s office. Mr. Dudley responded with maybe Henry or Bedford County.

PUBLIC SAFETY

Mr. Billy Ferguson, Director of Public Safety Presented the Department’s Budget.
ONE TEAM = ONE GOAL

SPRING FIRE EMS PARADE GRAND MARSHALS
MISSION STATEMENT

- Franklin County Department of Public Safety is dedicated to providing emergency services to include, but not limited to, Fire, EMS, Animal Control and Emergency Management that are delivered in a timely and efficient manner by well trained and dedicated volunteer and career professionals.

EQUIPMENT – APPARATUS
COUNTY APPARATUS

EQUIPMENT – APPARATUS PLANNING

Ambulances – Current Status

• 17 Ambulances
  • SOG Replacement Target: 125,000 Miles
  • 4 are over target mileage
  • 2 more will reach target replacement mileage this year*

• Repair Expenses increasing
  • The Average Maintenance cost per mile in our fleet currently is $0.27.

• Fleet is not balanced
  • Vehicles accrue mileage at different rates per year*
  • Newer vehicles outpace standard depreciation while other assets have high repair cost associated with the age of the vehicle despite low mileage

* Based on Calculated Annual Mileage Growth Rates per Ambulance Station
AMBULANCE UPDATE

- Planning to present BOS a plan to lease 3 ambulances in the FY 20/21 and FY 22/23 budget.
- We received 50% ($114,324.00) funding for one new ambulance from RSAF in fall 2019. Currently the plan is to place this vehicle at Callaway Volunteer Rescue Squad.
- Plan is to place leased units at Glade Hill, Ferrum and Westlake.
- Currently have funding for remount of ambulance. Unit is currently planned to be placed at Boones Mill.
- 3 less reliable ambulances will be removed from 1st run service and placed into reserve fleet.

<table>
<thead>
<tr>
<th>Ambulance Replacement</th>
<th>$183,000.00/year for 6 years</th>
<th>Allows for lease purchase of 3 ambulances. Cost to purchase 3 ambulances $670,698.00, lease would total $846,882.00 (Difference $176,184.00)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ambulance Refurbishment</td>
<td>$170,000.00</td>
<td>Allows for refurbishment of 1 ambulance. This will be “basically” a new vehicle at tremendous savings.</td>
</tr>
<tr>
<td>Fire Apparatus</td>
<td>$489,000.00</td>
<td>Allows for replacement of tanker currently located at Snow Creek Volunteer Fire Department. Current tanker will be reallocated to reserve apparatus.</td>
</tr>
<tr>
<td>Fire/EMS Equipment</td>
<td>$293,523.00</td>
<td>Includes 20 SCBA/Snow Creek VFD, Turn Out Gear (25), Extractor System (2), Skid Unit/Glade Hill VFD brush truck, Extrication Tools/Burnt Chimney VFD, T.I.C./Fire Marshal Office.</td>
</tr>
<tr>
<td>Quick Response Vehicle</td>
<td>$67,279.00</td>
<td>Place at Snow Creek Rescue for response. Older unit will be reallocated to a VFD.</td>
</tr>
</tbody>
</table>
CAPITAL NEEDS

- Animal Control Vehicle (includes Upfit) = $48,000.00 - For road officer. Current vehicle would be reallocated to shelter operator.
- Communications = $32,000.00 - Labor to flash upgrade radio firmware based on Mfg. date.
- Shelter Records Management Software = $17,400.00 - Replacement of outdated records management system. Potential revenue from shelter ($7,900.00) could potentially offset some cost.
- Future Fire/EMS Stations = $8,000,000.00 - Located in Hardy & 220 corridor.

TOTAL NEW CAPITAL REQUEST

- Lease Purchase 3 new ambulances = $183,000.00/yr for 6 years
- Remount 1 ambulance = $170,000.00
- Purchase new fire tanker = $489,000.00
- Fire/EMS Equipment = $293,523.00
- Quick Response Vehicle (QRV) = $67,279.00
- Animal Control Vehicle = $48,000.00
- Communications = $32,000.00
- Shelter Software = $17,400.00
- 20/21 Total CIP Request = $1,300,202.00
- We are still obligated to the lease payments on Fire Apparatus ($287,548/year)
VOLUNTEER INCENTIVES

- Some sort of tax relief? Dollar amount or % of total value.
- Retirement Program? VOLSAP? Cost 280 X $120.00 = $33,600/year.
- Increase in stipends? To double would require additional $65,000.00/year.
- Change criteria from training levels to years of service or allow responder to choose one or the other?
- Pay an amount to staff facility. For example fire who staffed 3 trained volunteers for 24 hours each would receive $100.00 each for every 24-hour shift. EMS who staff 2 trained volunteers would receive $100.00 for every 24-hour shift. If 12-hour shift staffed, then $50.00/shift.

STAFFING CONCERNS

- Ferrum Rescue Squad, Glade Hill Rescue Squad, Boones Mill Fire Department, Fork Mountain Rescue Squad, Westlake Fire/EMS are currently staffed 24/7/365.
- Franklin County Rescue Squad currently staffed 12.5/7/365. 5 days with FT and 2-days with PT.
- Due to decrease in volunteerism at Franklin County Rescue Squad they have been unable to respond to calls for service since September 2019.
- Pressures for 24/7/365 coverage at Franklin County. Will require 3 additional FTE.
- Snow Creek Rescue Squad staffed with 1 provider 12/5/365 with PT funds.
- Snow Creek community has requested 24/7/365. Would require 6 FTE.
STAFFING CONCERNS

• Vacation Time, Sick Time, Holiday, Required Training, County Closures all require additional funding not currently included in salary line items.

• Overtime budget currently over $72,000.00 in the RED. Secondary to the above.

• 2019 had 2,743 hours of call outs for various reasons.

• Captains were required to work open spots on trucks for 450 hours. No supervision in field when this occurs.

• 2019 staffing shortages resulted in ambulances being shut for 285 hours.

• Currently there are no volunteers answering EMS calls at Franklin County Rescue Squad, Ferrum Rescue Squad, Boones Mill Fire-EMS, and Fork Mountain Rescue Squad.

• Callaway Rescue Squad, Red Valley Rescue Squad and Scruggs Fire-Rescue are currently our strongest EMS stations.

STAFFING NEEDS

• 6 FTE for over hire. Offset a large amount of OT. Cost including benefits $415,370.00

• 3 FTE for Mid-Level Supervision. Current span of control is 13:1. Optimum is 5:1. Not only does this increase accountability this position would also offset OT and create a career development plan. Cost including benefits $228,556.00.

• 1 FTE for newly constructed Animal Shelter. Cost including benefits $49,585.00.
REVENUE OPPORTUNITIES

- Current EMS Revenue:
  - BLS === $500.00
  - ALS === $650.00
  - ALS 2 === $850.00
  - $15.00/loaded mile
  - 2019 Budgeted for $1,200,000.00. Generated $1,495,697.35. $295,697.00 Overage.

REVENUE OPPORTUNITIES

- Recommended EMS Revenue Recovery Proposal:
  - BLS === $600.00
  - ALS === $750.00
  - ALS2 === $900.00
  - $15.00/loaded mile
  - Projected to increase revenue by $187,797.00/year.
COMPARISON OF EMS CHARGES


  - BLS: $350.00 - $632.00
  - ALS: $450.00 - $757.00
  - ALS2: $600.00 - $1,086.00
  - Mileage: $9.00/loaded mile - $17.15/loaded mile

OTHER FEES

- Fees for permits:
  - Currently only Bedford and Franklin County do not charge for ANY permits.
  - Other surveyed localities charge for a variety of permits with fees ranging from $25.00 to $500.00 per permit.
TEAMWORK/CAMARADERIE

TEAMWORK/CAMARADERIE
THE FUTURE

HELP
WANTED
Supervisor Thompson left the meeting at 3:26 P.M due to illness.

Discussion ensued regarding the need for an Extractor Unit to properly clean turnout gear. Supervisor Smith asked about the current use of a washer/dryer in the Public Safety Department. Mr. Ferguson said that there is currently not a way to wash the gear properly which is unhealthy and reduces the life of the equipment. Ms. Smith, along with other Board members, indicated that the situation is not acceptable and felt the Extractor Unit needed to be purchased.

Supervisor Smith Mr. Whitlow for a breakdown of how the $2 million in annual CIP funding has been spent over the last ten years. Mr. Whitlow agreed to provide the Board with this information.

Supervisor Carter inquired about the way response is handled when Fire Trucks and EMS are held up at another call. Mr. Ferguson, Director of Public Safety responded by saying the response will come from another station within the County.

Supervisor Smith asked a clarification question regarding Company 7 and Squad 2.

Supervisor Mitchell and Supervisor Tatum presented the below to the Board.

Franklin County Public Safety
Franklin County Volunteer Fire Departments
From: Ronald Mitchell Jr and Tim Tatum

Current Budget: $5,243,000
Increase to: $5,500,000

I propose that we give $4,600,000 to Billy Ferguson to operate all things paid and volunteer EMS. I would then ask that we allocate $900,000 and divide among the volunteer fire departments and apparatus replacement as follows:

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<thead>
<tr>
<th>Department</th>
<th>Allocated</th>
<th>Reserve</th>
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<tbody>
<tr>
<td>1. Rocky Mount Fire Department</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>2. Ferrum</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>3. Glade Hill</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>4. Callaway</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>5. Snow Creek</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>6. Boones Mill</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>7. Fork Mountain</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
<tr>
<td>8. Burnt Chimney</td>
<td>$48,750</td>
<td>$16,250</td>
</tr>
</tbody>
</table>
10. Fire Boats $11,250 $3,750
11. Hardy $11,250 $3,750
12. Cool Branch $11,250 $3,750
13. Henry $48,750 $16,250

$521,250 $173,750

Reserve Account to be used if an unforeseen expense arises and the allocated amount can't cover it.
Allocated and Reserve funds not used will be rolled into apparatus replacement fund.

Annual Apparatus Replacement fund for truck committee $205,000

We strongly feel that Fire and EMS for Franklin County needs to be divided into three categories. Those categories are Paid Fire/EMS, volunteer EMS, and Volunteer Fire. There is a lot of turmoil in our county between these three and our Public Safety Administration. Our volunteer fire needs to be better taken care of. We are in fear that we are allowing a government within a government. As we have noticed the miscommunication between administration and the volunteers, we feel that our admin is overwhelmed. All paid Fire and EMS and volunteer EMS should be managed by Belinda Hodges, and all Volunteer Fire should be managed by Jay Mason, our Fire Marshall.

With this money Volunteer Fire Departments will have what they need to operate. Volunteer fire departments will have to pay for everything except Fire Apparatus, building insurance, fuel, and truck insurance. Board Of Supervisors will still vote and pay for apparatus being that it is the largest expenditure, and apparatus will still be built and ordered through our truck committee.

As our fire departments are given more money to operate with, they will then be responsible for everything, and will not be allowed to ask Public Safety for anymore money for anything. This will then take the additional administrative burden off of Public Safety administrative staff. As we have been volunteers in the county for several years, we feel confident that our volunteers will be able to manage their departments. Each fire department in our county has a secretary, treasurer, president and vice president to manage and operate each department. We would ask that our volunteer fire departments be audited every year to make sure there is no misappropriation of funds. We would also ask that each fire department submit a budget for their fire departments to our Fire Marshall.

**Items Volunteer Fire Departments will have to buy every year TO BE MANAGED AND VOTED ON BY VOLUNTEER ASSOCIATION**

1. 3 sets of turnout gear. Volunteer association will need to get together and decide what brand will work for all departments.
2. 2 new air packs every other year. Volunteer association will need to get together and decide what brand will work for all departments. This will make all departments fill stations universal on all fire ground operations. If we purchase 2 every other year all of the SCBA’s will rotate out every 15 years.
3. 3 sets of structure boots.
4. 200’ of all fire hose sizes. This will allow each department to rotate out their hoses which will in return increase fire ground safety. Same Brand to be voted on.
5. 1 set of Brush Fire Gear. Same Brand to be voted on.
6. Each Department will have to log training, minimum 5 hours a year for each member. Out of the funds $1,000 will go to sending their members to training.
8. All Tools, nozzles and hand tools. Same Brand/vendor to be voted on.
9. All radios and pagers, anything communications. Same Brand to be voted on.
10. All truck maintenance. Volunteers choice.

**Items Volunteer Fire departments are not allowed to buy with money**

1. Station T shirts and Hoodies
2. Dinners
3. awards
4. Class A and B uniforms

Leftover Funds
All money leftover that each department has been allocated will be put into a reserve account. This money will be put into the apparatus replacement fund. We strongly believe that our departments will be fiscally responsible and will strive to save money every year so that we can keep our apparatus new.

**THIS IS A SOLVE ALL FOR EVERYTHING FIRE AND EMS IN FRANKLIN COUNTY!!!!! THIS IS WHAT OUR FIRE CHIEFS WANT AND ARE WILLING TO ACCEPT THE RESPONSIBILITIES.**

**WE DO NOT BELIEVE THAT A PERFORMANCE BASED APPROACH WILL WORK IN FRANKLIN COUNTY.**

**MONIES FROM THE VOLUNTEER EMS THAT ARE NOT ANSWERING CALLS WILL BE GIVEN TO DIRECTOR FERGUSON TO HIRE MORE PERSONNEL TO MAN THESE STATIONS. THESE FUNDS ADD UP TO $120,000 WHICH WOULD ALLOW DIRECTOR FERGUSON TO HIRE ROUGHLY 3 MORE PERSONNEL. ADDITIONAL BUDGET GIVES DIRECTOR FERGUSON $52,000 MORE ADDITIONAL MONIES TO HIRE PERSONNEL FOR A TOTAL OF $172,000. THIS MONEY COULD BE ALLOCATED TO MED 1-2 SO THAT WE CAN HAVE 24/7 COVERAGE IN ROCKY MOUNT, AND POSSIBLE 1 MORE PERSONNEL IN SNOW CREEK.**

Paid Fire and EMS needs

1. Director Ferguson would like 12 more additional staff, and that breakdown is as follows, total cost $800,000;
   - 6 over hires to cut down on overtime
   - 3 middle management Lieutenants positions to work under captains
   - 3 firefighter medics to cover Med 1-2

In discussion with director Ferguson, if he only gets 3 over hires the Lieutenants could ride on medic units the days they are short. Right now our Captains are having to ride on medic units the days Public Safety has people on vacation or off sick. Overtime is costing over $100,000 each year and is projected to go up more.

Also in discussion with director Ferguson, he will be asking to change the billing rate, this would generate enough funds to cover half of the $800,000 needed to hire the 12 people.

With our proposal Director Ferguson will have an additional $172,000 to hire some of these personnel. With the increased billing rate and his current budget he will be able to cover $400,000 of the $800,000. With this proposal and what Director Ferguson is asking for he will have a total of $572,000 to put towards hiring more personnel. Also the $100,000 in overtime will not be needed and can be put towards the additional hiring. It will be up to the board to give the additional $130,000 needed to hire the full 12 personnel.

When looking at the $130,000 this would be roughly 3 of the 6 over hires that Director Ferguson is asking for.

With this proposal we believe that all things Fire EMS in Franklin County will be satisfied with the exception of the three over hires.

Director Ferguson needs to focus on being the director and not a babysitter, this proposal allows him to do that!

Chairman Mitchell asked the Board to review the document presented to the members and to decide on the topic at a later date.

**SHERIFF**

Sheriff Overton began the presentation by recognizing his staff and proceeded to present the below.
Office of the Sheriff
2020/2021 Budget Request Overview

Office of the Sheriff
County of Franklin

W. Q. “Bill” Overton, Jr.
Sheriff

Office of the Sheriff
Office of the Sheriff Mission

* Provide exceptional service to the citizens of Franklin County
* The expectations for this organization are to be high performing
* Maintain a professional highly trained workforce that meets the demands and challenges in Law Enforcement today

Office of the Sheriff Priorities- 2020/2021

* Address pay and compression issues
* Additional manpower- need additional investigators
* Increase in Training budget
* Career Development- utilize funding for organizational movement
* Line item increases
### County Budget

![County Budget Graph]

### Sheriff Budget

#### 2010-2011
- $8,584,143.00

#### 2011-2012
- $8,969,863.00

#### 2012-2013
- $9,662,621.00

#### 2013-2014
- $9,466,832.00

#### 2014-2015
- $10,147,051.00

#### 2015-2016
- $10,900,242.00

#### 2016-2017
- $9,796,378.00

#### 2017-2018
- $10,005,612.00

#### 2018-2019
- $10,753,606.00

#### 2019-2020
- $10,615,610.00

12.8% Increase from 2013-2011
Percent Change since 2010-2011 to 2019-2020

<table>
<thead>
<tr>
<th>Department</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sheriff</td>
<td>12.37%</td>
</tr>
<tr>
<td>E911</td>
<td>16.61%</td>
</tr>
<tr>
<td>Judicial Administration</td>
<td>14.04%</td>
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<tr>
<td>Public Safety</td>
<td>78.02%</td>
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<tr>
<td>General Administration</td>
<td>29.82%</td>
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<tr>
<td>Health and Wellness</td>
<td>23.89%</td>
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<tr>
<td>Public Works</td>
<td>42.08%</td>
</tr>
<tr>
<td>Parks Recreation and Culture</td>
<td>30.24%</td>
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<tr>
<td>Community Development</td>
<td>44.60%</td>
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<tr>
<td>Board of Supervisors</td>
<td>34.96%</td>
</tr>
</tbody>
</table>

![Graph showing dispatched calls for service (CFS) and population increase from 2001 to 2019.](image)
Statistics

![Graph showing statistics for different categories and years.]

RMS reports

- 2015 - 3444
- 2016 - 3642
- 2017 - 4131
- 2018 - 4767
- 2019 - 4654
### Division Budget Requests

**Courts/L.E.**

<table>
<thead>
<tr>
<th></th>
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### Division Budget Request

**Communication Center**

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<td>No increase in police</td>
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**Bill Total**: 15,000

*Sheriff Office Total Operating Request: $1,500*
Sheriff- Courts

- Requesting $5,000 increase to operate courts
- Second J&D court is resuming in March due to retirement of Judge Rice

Sheriff- L.E.

- Applicant testing- $3000 (+)
- Emergency Response Team- $2000 (+)
- Training- $15,000 (+)
- Air Cards- $10,000 (+)
- Lease- $728 (+)
- Forensic Technology/Licensing- $13000 (+)
Emergency Response Team

* Emergency Response Team handles serious and volatile situations.
* Liability potential is high.
* Need proper training and resources to keep the community and each member safe as well as reduce liability risk to office and county.
* Current budget: $0
* Christiansburg Police Department: $43K

Training Budget

* Training Budget: $45,000
* Cardinal Academy dues: $43,070 (scheduled increase)
* This is basic training; in-service online
* Investigators need Interview training, forensic training, seminars, etc.
* Patrol, Corrections, and Dispatch need advanced classes
Operational Requirements

* Mobile Data Terminals (MDT’s) in patrol cars work on air card connection.
* Air Cards have not had a line item
* Westlake Substation Lease- (728+) to cover annual lease amount

Technology Forensic Unit

* Forensic Specialist must maintain sufficient training to keep up with the ever growing, ever changing world of technology.
* Equipment and software needed to perform job duties has costs- yearly licensing, computer storage, and equipment.
Technology Forensic Unit

* This age is continuing to evolve into a technology world and the Office of the Sheriff has been at the forefront of keeping up with investigative needs.
* Our Investigative team depends on this now vital element in solving crime.
* We are requesting this new line item-$13,000

Digital Forensics-
Cellular phone workstation
Digital Forensics- Workstation

Digital Forensics- Faraday box
Communications Center
Budget Request

* Next Generation 911 proposal has been presented.
* Director of Finance is tracking this funding.
* FY 2020/2021 and FY 2021/2022 – net one time implementation cost $64,000.
* Additional 911 center line item adjustments

Communication Center-
Gun Permit Funds

* COV – funds allocated to Sheriff’s Office
* Designate funds into line item
* Approximately $45,000 could be used for full-time position
Pay and Compression Issues

* Immediate need to address pay and compression issues.
* Appreciative of starting salary adjustment in 2018, but it is still a priority to address compensation and compression.
* Effects the hiring process, retention, and employee morale.

Salary Compression

* Starting pay is $36,500 and upon completion of Academy $38,000 for Deputy position.
* Pay study completed showed salaries were at the bottom of the scale for the region.
* Worked in recent years with the Board and inside our budget to try to move in the right direction, but still have significant needs.
* Recent improvements in pay have led to compression in the 2-7 years of service range.
## Compression

<table>
<thead>
<tr>
<th>Drug #</th>
<th>Annual Pay</th>
<th>Last Name</th>
<th>First Name</th>
<th>Pay Start Date</th>
<th>Grade</th>
<th>Hire Date</th>
<th>Service Date</th>
<th>Years of Service</th>
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<td>JUSTIN</td>
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<tr>
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</tr>
</tbody>
</table>

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### Communication Center Salary Totals

- **0 year** - $30,779
- **1 year** - $31,394.58
- **4 year** - $34,991.49
- **6 year** - $34,953.69 (supervisor)
- **12 year** - $47,353.62 (Asst. Director)
- **32 year** - $54,394.26
FCSO Deputy Salary Compression

* 0 year Deputy - $38,000
* 1 year Deputy- $38,730
* 4 year Deputy- $39,142
* 7 year Deputy- $42,129
* 13 year Deputy- $48,121
* 20 year Deputy- $51,931

RMPD/FCSO Sergeant Pay Comparison

<table>
<thead>
<tr>
<th>RMPD Sergeants</th>
<th>FCSO Sergeants</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 year exp. - $50,273</td>
<td>4 year exp. - $43,939</td>
</tr>
<tr>
<td>6 year exp. - $54,138</td>
<td>9 year exp. - $44,627</td>
</tr>
<tr>
<td>8 year exp. - $54,138</td>
<td>12 year exp. - $50,514</td>
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<tr>
<td>12 year exp. - $55,492</td>
<td>13 year exp. - $47,496</td>
</tr>
<tr>
<td></td>
<td>14 year exp. - $47,464</td>
</tr>
<tr>
<td></td>
<td>22 year exp. - $56,736</td>
</tr>
<tr>
<td></td>
<td>22 year exp. - $57,521</td>
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</table>
Salary Pay/Compression

- RMPD recently completed pay study.
- Average $2,000 higher in personnel range of 3-7 years of service.
- Request for compression funding and work with finance to address compression issues at the Office of the Sheriff.

Manpower Needs- New Positions

- As outlined in our presentation in 2018, the three year plan presented was for additional patrol personnel to keep up with increases in Calls for Service in year one. Those personnel have been needed.
- Year three of the plan requested an increase in personnel in Investigations.
- The plan presented has proven to be true due to immediate need for additional Investigators now.
Manpower Needs-New Positions

* Investigations are now more complex than ever before.
* Technology (cellphones and computers) take tremendous amount of time and personnel.
* Significant increase in Search Warrants.
* Prevalence of surveillance systems has led to more video evidence to collect and analyze.

County Drug Problem

* Effects of drugs drive all aspects of crime: Drug offenses to property crimes.
* Drug violations have increased.
* Those seeking drug treatment have increased.
* Every person in our community is touched by the drug problem in some way.
Drugs Arrests

![Image showing needles and syringes]

### Drug Offenses

<table>
<thead>
<tr>
<th>Year</th>
<th>Offenses</th>
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<tr>
<td>2015</td>
<td>117</td>
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<tr>
<td>2016</td>
<td>288</td>
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<tr>
<td>2017</td>
<td>136</td>
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<tr>
<td>2018</td>
<td>159</td>
</tr>
<tr>
<td>2019</td>
<td>213</td>
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</table>
Drug Types

<table>
<thead>
<tr>
<th>Drug Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marijuana</td>
<td>51%</td>
</tr>
<tr>
<td>Methamphetamine</td>
<td>26%</td>
</tr>
<tr>
<td>Heroin</td>
<td>9%</td>
</tr>
<tr>
<td>Cocaine</td>
<td>3%</td>
</tr>
<tr>
<td>Other Drugs</td>
<td>11%</td>
</tr>
<tr>
<td>Unknown Drugs</td>
<td>3%</td>
</tr>
</tbody>
</table>

2019

Justification for New Positions

* Increase CFS
* Trooper manpower shortage
* Mental Health system taking longer
* Increase in workloads
* Continuing fight on war against drugs
* Complexity of investigations
Current Organization Structure

- Vacancies in key positions led to a number of promotions from the top to the bottom-career development.
- These promotions, along with some restructure, has led to necessary salary adjustments.
- Due to SRO positions and completion of county wide 2% raise in 2019 it has reduced vacancy savings.

Organization Structure

- We are requesting the ability to utilize the Career Development set aside money, if needed, to finalize this agency movement.
- Utilization of this funding would require no additional budget appropriations from the County.
Supervisor Tatum wants us to remember the sacrifices these men and women make each day. Franklin County is getting older and he wants to know the resources are in the County to respond to the potential needs of the citizens. Sheriff Overton wanted the Board to know while he was on the campaign trail he heard the citizens were upset at the time it takes to get to each call and the drug problem.

Chairman Mitchell asked staff to bring information to the Board regarding the Sheriff’s requests.

Supervisor Smith brought up the issue of the Chamber of Commerce and she stressed the issue of communicating the decision to remove funding via a formal response from Chairman Mitchell. She would like this letter to go to all the Chamber Board of Directors members to be sure they are this message.

Mr. Burnette spoke on the conversation he had with the Director of the Chamber and relayed the message.
Mr. Whitlow, Interim County Administrator reminded the Board of upcoming events.

Recess until February 11, 2020 at 3:00 PM For Budget Work Session